

	Sum of Total Absence Duration (Days)	Sum of Absence Estimated Cost
435 Balance Sheet L3	77	£8,196.49
435 Community & Intermediate Care Services	29218	£2,242,698.29
435 Corporate Services	8578.5	£857,266.03
435 Diagnostics & Clinical Support	45611	£3,458,894.66
435 Education, Research & Innov'N	5153	£415,663.17
435 Estates & Facilities	25413	£1,334,435.31
435 Family Care	26187	£2,151,059.28
435 Medicine & Emergency Care	54916	£4,279,365.74
435 Non Directorate L3	2655	£162,871.17
435 Primary Care	1365	£92,817.94
435 Surgical and Anaesthetics Services	48765.5	£4,342,834.63
Grand Total	247939	£19,346,102.71