

Penalty Name	Year						
	2011/12	2012/13	2013/14	2014/15	2015/16	2016/17	2017/18
NEL Readmissions	-£875,000	-£861,875	-£850,671	-£837,911	-£824,504	-£833,573	-£833,573
18 week referral to treatment		-£4,642	-£77,767	-£35,600			
Zero tolerance RTT waits over 52 weeks for incomplete pathways				-£5,000	-£20,000	-£60,000	
A&E 4 hour breach		-£16,831	-£79,200	-£295,280	-£273,624		
Mixed Sex accomodation breach		-£250			-£500		
Never Events			-£4,254		-£2,713	-£2,441	-£25,132
Cancelled operations not rescheduled within 28 days			-£8,217		-£23,128	-£53,569	-£40,361
Cancer breechs			-£9,436				
Methicillin-resistant Staphylococcus aureus			-£15,389	-10000		-£10,000	-£20,000
Clostridium difficile				-£90,000		-£40,000	-£90,000
Hospital Arrival Screens (ambulance waiting times)					-£1,143,900		
TOTAL	-£875,000	-£883,598	-£1,044,934	-£1,273,791	-£2,288,369	-£999,583	-£1,009,066